

FY2014 BUDGET WORKSHOP #1

April 30, 2013



John McDonough City Manager



FY14 Budget Calendar

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March – April

Departmental Budget Hearings/Finance Review Phase

April – May

Senior Management/Mayor Review Phase

April 30

Budget Workshop #1

May 7

Budget Workshop #2

May 21

City Council Budget Presentation (Proposed Budget)

June 4

1st Public Hearing on FY14 Budget and Discussion

June 18

Final Public Hearing and Adoption by City Council

Purpose of Meeting

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- To receive feedback and direction from City Council as we develop the FY14 Budget
- Review and validate FY14 planning assumptions
- Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program

Adopted Priorities

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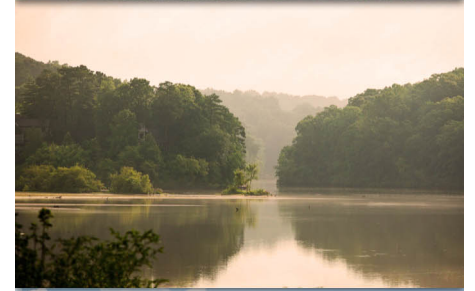


Proposed Priorities

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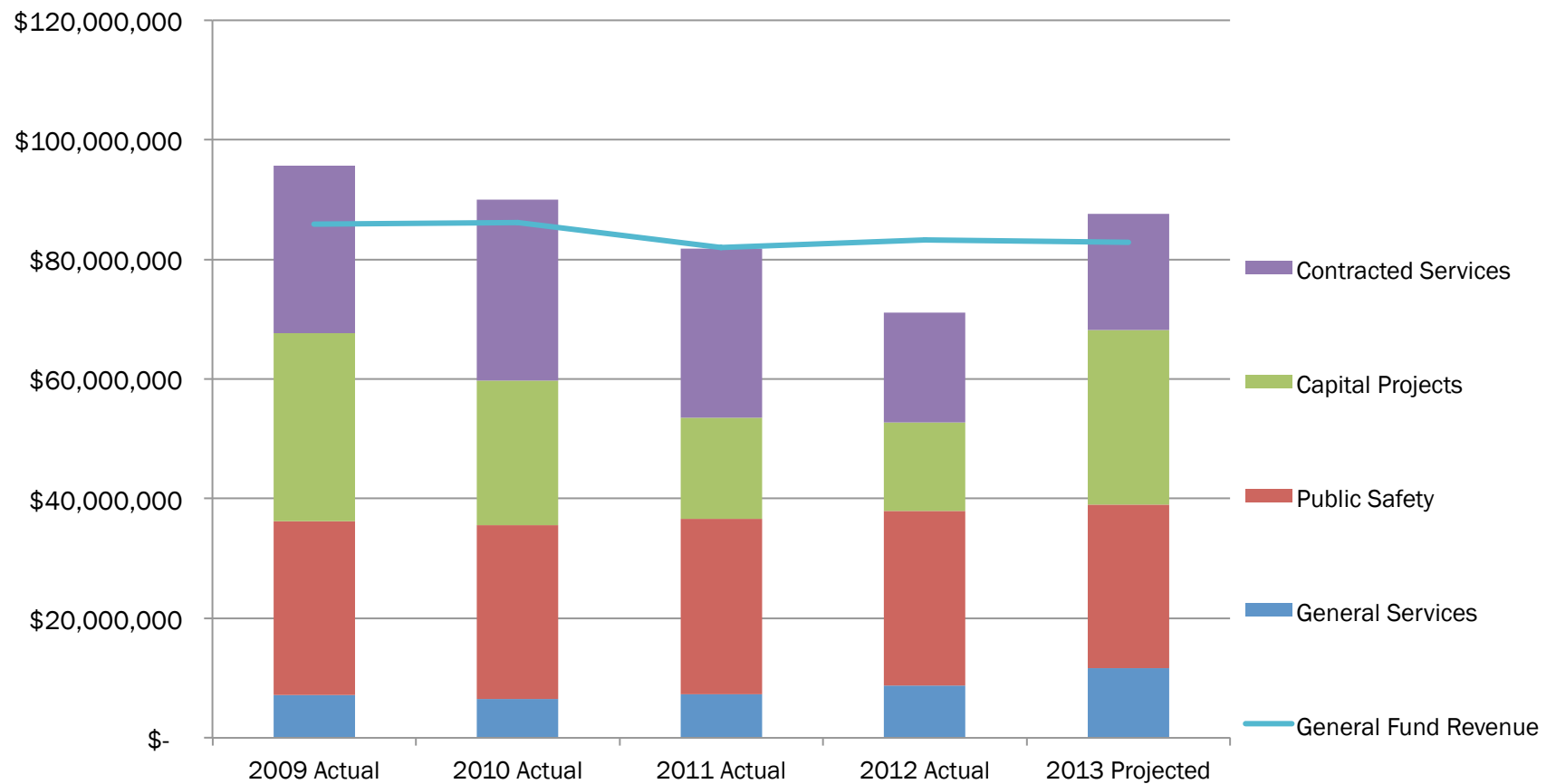


Karen Ellis Finance Director



Operating Overview

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Considerations Used in Budget Forecasting

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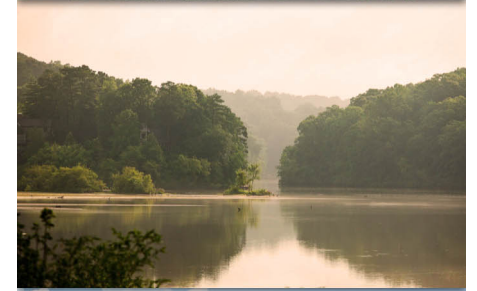
- Due to the slow growth in the housing market, property taxes are anticipated to be lower than current year collections, largely due to adjustments in appeals to property value
- Unknown impact of changes to Georgia's motor vehicle title tax/ad valorem laws
- Unemployment rates remain at approximately the same last year at 8.4%; sales tax revenues are unpredictable
- Vehicle replacement for Police Department, new truck lease for Fire Department

Economic Conditions

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- Market strategists and economists alike point to a slow recovery – Atlanta recorded its highest year-over-year gain since the housing bubble burst.
- Although economic data supports the housing recovery, improvement is slow.
- Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear
- Slowed growth will continue to affect Sandy Springs as the economy recovers

OPERATING DEPARTMENTS



Police Department

A nationally accredited,
full service agency



Top 3 Concerns



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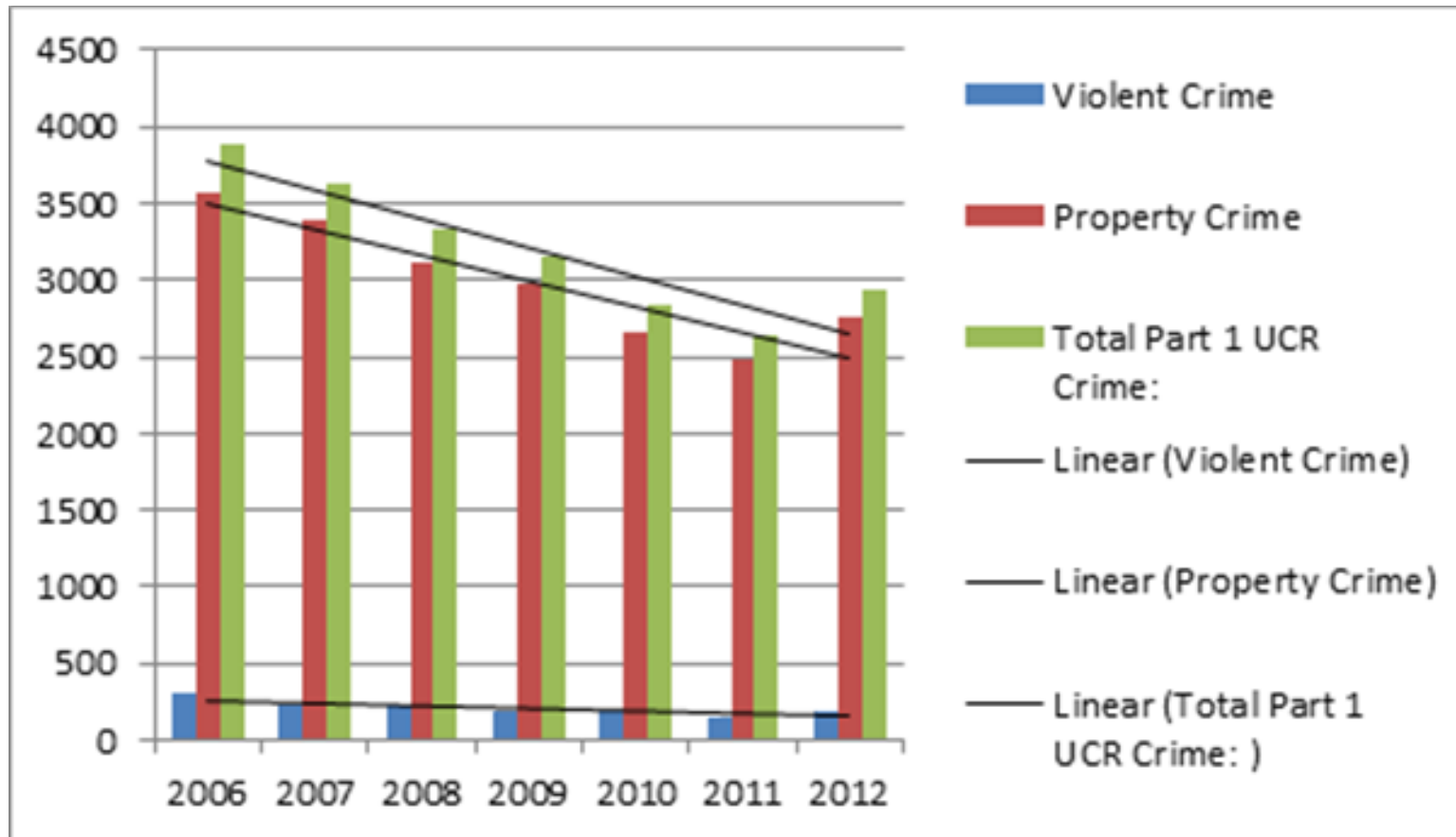
- Neighborhood Safety
- Radio Infrastructure
- Preparedness for major incidents and emerging threats



Part 1 Crime Trends



14



Goals for FY14



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- Reorganize the Operations Unit with the goal of increasing patrol hours and shifts
- Enhance the public's and residents' access to police services
- Increase the utilization of the Power Shift and integrate the presence of the Citizens on Patrol and Reserve Officers within Operations
- Continue the implementation of Radio Infrastructure Improvements

Priorities for FY14



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- Address Crime Trends
- Reduction in False Alarm Calls
- Enhance Preparedness
- Volunteers in Policing (VIPS)
- Radio Infrastructure
- Development of Department Leadership

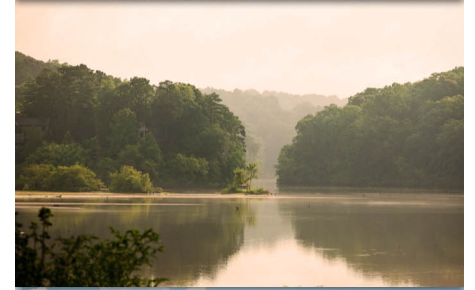
FY14 Enhancements



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- Vehicle replacement for 18 vehicles
 - Includes Laptop refresh
 - LP Gas Conversion Cost

DISCUSSION



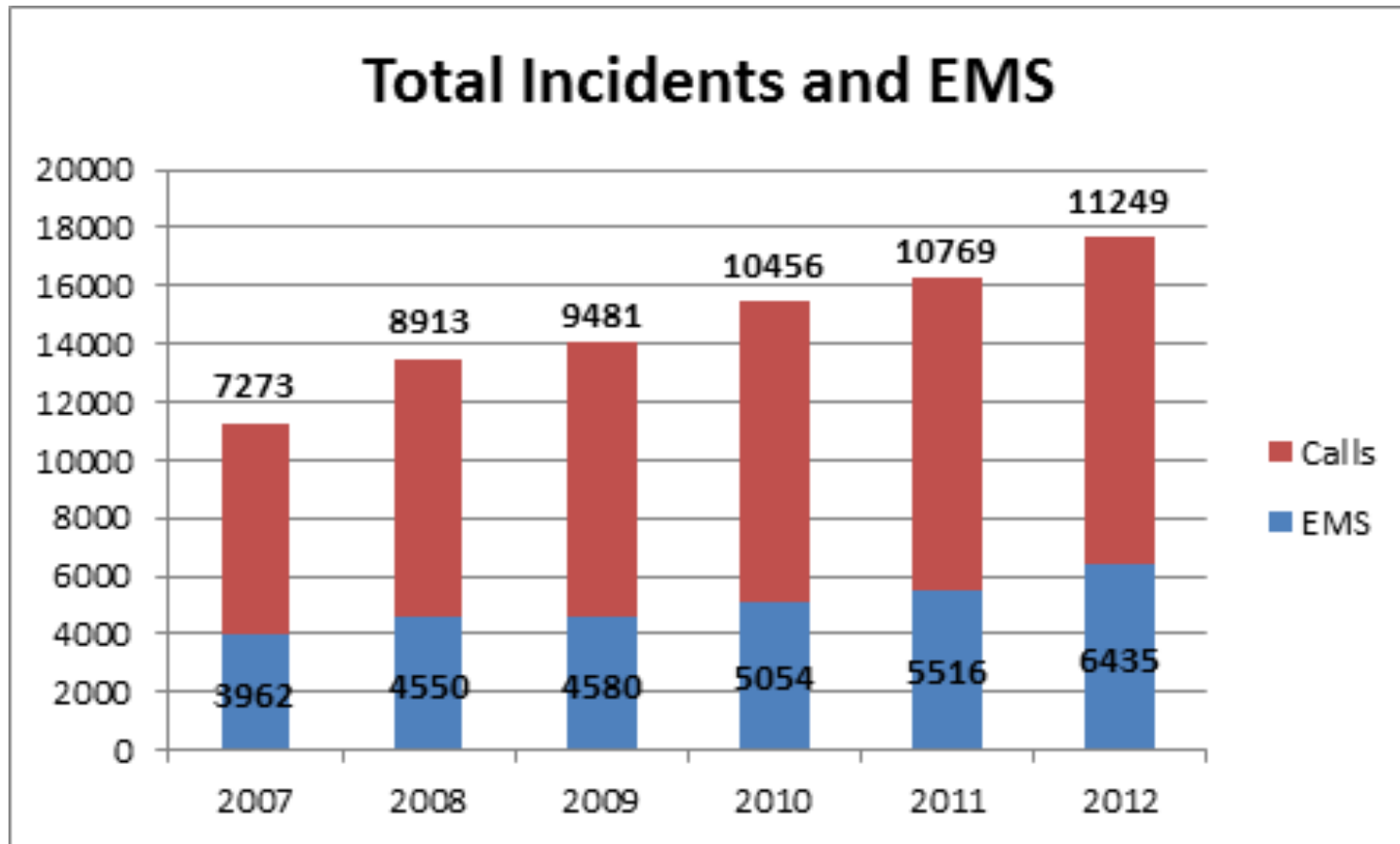
Sandy Springs Fire Rescue



Sandy Springs Fire Rescue



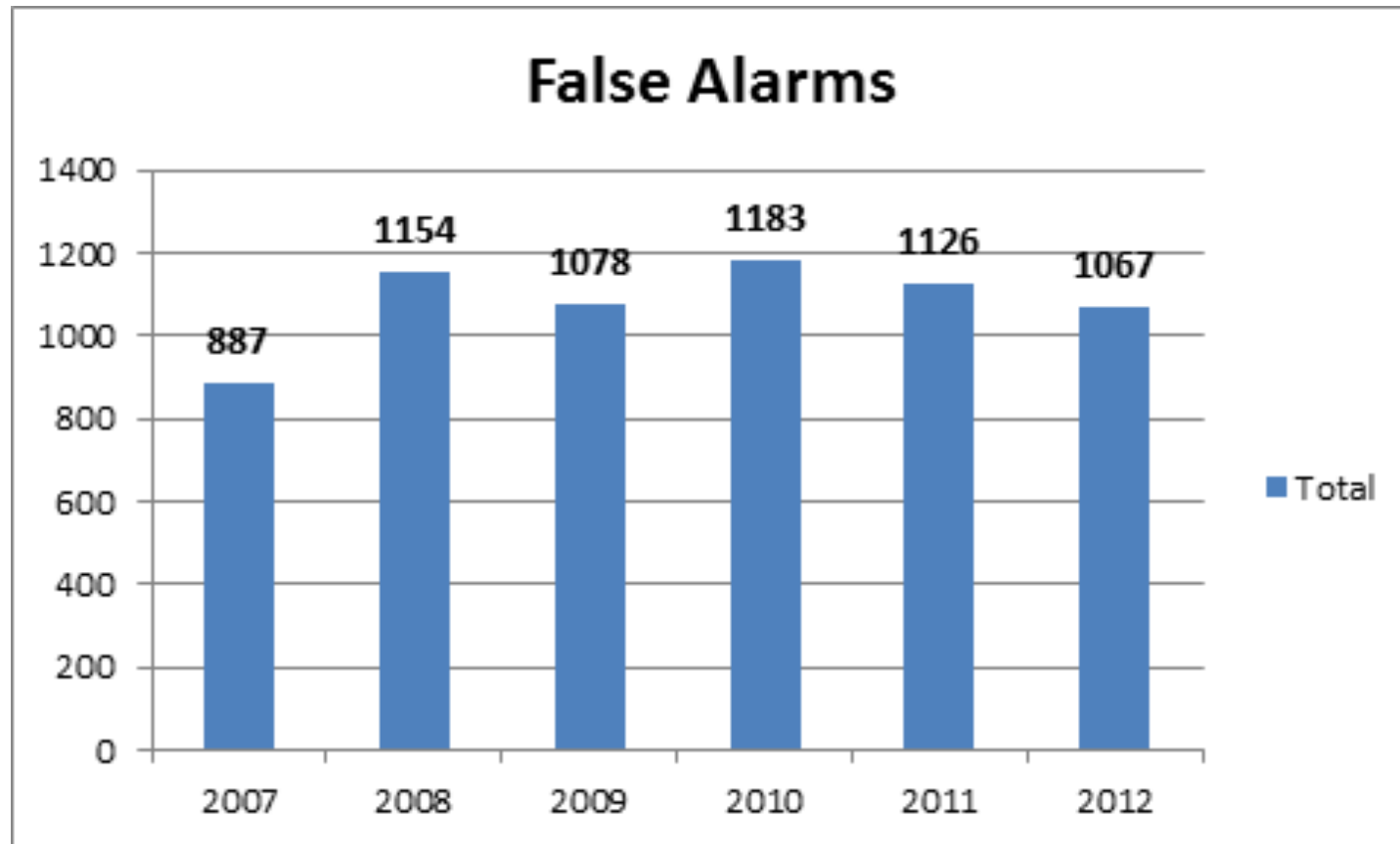
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Sandy Springs Fire Rescue



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FY14 Priorities



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- Emergency Medical Services
- Preparation and Response to Calls for Service
- Safety, Health and Well Being of Citizens/ Personnel
- Fire Prevention/Fire Safety Education
- Community Involvement
- Training
- Fire Accreditation Certification

FY14 Enhancements



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- Auto Extrication Tools (Jaws of Life) Replacement
 - Current tools older, worn, non-compliant
- Replacement of 4 Staff Vehicles
 - High mileage, six plus years of use
- Upgrading Firefighter Gear
 - Continued annual replacement program
- Fire Station 4 renovations
 - Planned upgrades pending procurement
- New Fire Apparatus
 - Replacing our current fleet

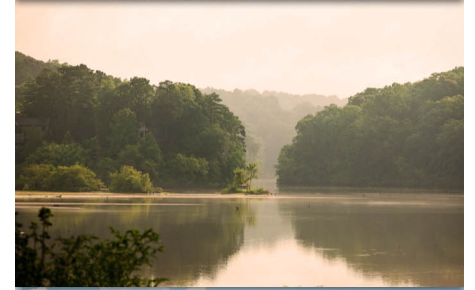
Emergency Medical Services



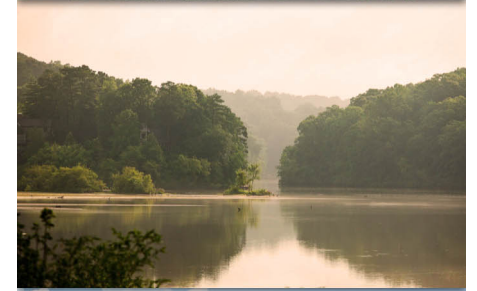
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- FY14 Goals
 - Continue to provide superb medical services with high quality personnel and equipment within established response time goals
- FY14 Priorities
 - Maintain current resource commitment: 5 peak / 3 off-peak ambulances, and renegotiate contract for improved savings without any reductions in services or care
 - RMA will replace fleet with new ambulances in (summer) 2013
- Calendar Year 2012 Response Results
 - Ambulances arrived within 7 minutes 59 seconds to emergency calls 91% of the time; avg. response time 7:04
 - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 97% of the time

DISCUSSION



GENERAL GOVERNMENT SERVICES CONTRACTS



No requested enhancements

27

- Financial Services
- Communications
- Recreation and Parks
- Municipal Court

Information Services

28

- Technology upgrades:
 - Software license renewals
 - Capital computer and infrastructure update and replacements (140 new computers)
- .5 FTE Security Engineer
- GIS Software Update

Call Center

29

- Amount is for six months
- Issue Task Order-based RFP to compete service

Community Development

30

- Customer Service Enhancements
 - Building Inspector (.21 FTE to .8 FTE)
 - Land Development Inspector (.8 FTE to 1 FTE)
 - Landscape Architect (.6 FTE to 1 FTE)
 - Planning Technician Position (0 to 1.0 FTE)
- PermitGo! Software Upgrade
- Electronic Plan Submission

Public Works and Facilities

31

- Add 0.5 FTE Engineering Support
- HVAC and Building Maintenance Repairs
- Storage Facility

Task Order Analysis

| Firm/Work Package | NTE Escalator | Actual Escalator | FY13 Amount | FY14 Amount | Difference |
|---|---------------|------------------|------------------------|------------------------|--------------|
| Finance/ST Services | 2.50% | 2.50% | \$1,633,011.00 | \$1,673,836.00 | 2.50% |
| Information Services/ InterDev | 5.25% | 3.50% | 1,176,537.49 | 1,315,828.80 | 11.84% |
| Communications/ Collaborative | 2.20% | 2.20% | 502,200.00 | 513,249.00 | 2.20% |
| Municipal Court/Jacobs | 3.00% | 1.00% | 1,082,368.00 | 1,093,219.00 | 1.0% |
| Call Center/CH2MHill | n/a | 3.50% | 792,036.00 | 819,756.26* | 3.50% |
| Public Works/URS | 4.00% | 3.50% | 3,318,265.00 | 3,514,549.00 | 5.52% |
| Recreation/Jacobs | 3.00% | 1.00% | 1,023,571.00 | 1,033,822.00 | 1.00% |
| Community Development/ Collaborative | 2.20% | 2.20% | 2,931,420.60 | 3,201,969.00 | 9.23% |
| | Total | 3.14% | \$12,459,409.09 | \$13,166,230.34 | 5.67% |

*12 month projection; issuing 6 month Task Order for \$409,879

FY14 Planning Assumptions - Operating

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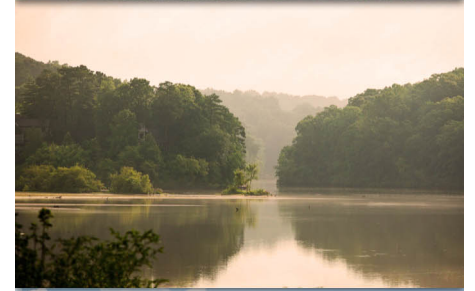
- Decline in revenues (property tax and franchise fees) -
- \$3,261,075 (-3.94%)
- Fixed Cost of General Government Services Contracts -
\$13,166,230.34 (5.67%)
- Renewal of subcontractor agreements - \$5,570,000 (4.29%)
- Continued funding for Police Fleet Replacement Program -
\$808,800
- Vehicle Acquisition Costs - \$145,000 (4 Fire)
- Funding for Elections - \$375,000
- Continued funding for Community Events/Non-profits - \$280,000
- Financing for Fire Department Fleet Replacement - \$775,000
- E-911 Center operation - \$900,000
- Continued EMS subsidy for enhanced service - \$450,000
- Debt Service for Storage Facility - \$109,710

FY14 Planning Assumptions - Capital

34

- Continued funding for City Center Phase I Priority Projects - \$15,000,000
- Continued funding for Stormwater Infrastructure Improvements - \$1,600,000
- Funding for Public Safety Radio System - \$1,250,000
- Purchase of Fire Station #4 from City of Atlanta - \$1,000,000
- Continue Citywide Gateway Beautification - \$1,000,000
- Buy Down and Renovations for Storage Facility Lease/Purchase - \$500,000
- Continued funding for Chattahoochee Pedestrian Bridge Project - \$400,000
- Continued funding to complete HAWK Program - \$230,000
- Additional funding for Riverside Drive slope repair - \$200,000
- Continued funding for CIP-T/P/F programs

CAPITAL PROJECTS



City Center Phase I Funding Plan

FY14 Recommended Allocation

36

| Project | Allocated Funding | Additional Funding Needed | Proposed FY14 |
|--|---------------------|---------------------------|---------------------|
| Land Acquisition | \$15,555,672 | \$10,000,000 | \$5,000,000 |
| City Center Parking Study | 75,000 | 0 | 0 |
| Professional Services | 212,593 | 3,787,407 | 0 |
| Mt. Vernon Highway and Blue Stone Road Extension | 3,825,000 | 5,770,000 | 3,825,000 |
| Civic Center Infrastructure and Green | 0 | 11,292,500 | 3,172,009 |
| Utilities Program Management Design | 600,000 | 0 | 0 |
| Utilities Relocation (next 5 years) | 1,000,000 | 4,530,000 | 0 |
| Marsh Creek Headwaters BMP | 1,381,709 | 1,602,991 | 1,602,991 |
| Structured Parking | 0 | 12,500,000 | 0 |
| Civic Center Facility | 0 | TBD | 0 |
| T-0014/0015 Sandy Springs Circle Phase I | 0 | 1,400,000 | 1,400,000 |
| T-0014/0015 Sandy Springs Circle Phase II | 2,989,498 | 3,198,502 | 0 |
| Heritage Playground | 0 | 4,400,000 | 0 |
| TOTAL | \$25,639,472 | \$58,481,400 | \$15,000,000 |

Abernathy Greenway Park

37

- FY14 Suggested Priorities
 - Phase IV Contingency
 - Phase V Design
- **FY13 Budget - \$750,000**
- **FY14 Recommendation - \$750,000**

Abernathy and Johnson Ferry Road Improvements

38

- **FY14 Suggested Priorities**
 - Guardrail Installation (North of Riverside Drive)
 - Mast Arms at Abernathy and Roswell Roads
 - Completion of Johnson Ferry Streetscapes
 - Median Plantings along Johnson Ferry and Roswell Roads
 - Abernathy Road Phase I Pedestrian Lighting (60 lights)
- **FY13 Budget - \$0**
- **FY14 Recommendation - \$500,000**

Bridge and Dam Maintenance

39

- **FY14 Suggested Priorities**
 - Pedestrian Bridge on Dunwoody Club Drive
- **FY13 Budget - \$ 0**
- **FY14 Recommendation - \$250,000**

Hammond Park Improvements

40

- **FY14 Suggested Priorities**
 - Storage Building for Vehicles
 - General Park Improvements
- **FY13 Budget - \$60,000**
- **FY14 Recommendation - \$250,000**

Intersection Improvement Program

41

- **FY14 Suggested Priorities**
 - Mt. Paran at Powers Ferry Road Signal Design and Construction
 - Mt. Vernon at Long Island Drive Intersection
 - Long Island from SR9 to Long Island Terrace
 - Johnson Ferry Road at Wright Road Analysis
 - Overhead Internally Illuminated Street Signs
- **FY13 Budget - \$500,000**
- **FY14 Recommendation - \$300,000**

Lost Corner Preserve

42

- **FY14 Suggested Priorities**
 - Relocate entrance/exit
 - Parking lot
- **FY13 Budget - \$200,000**
- **FY14 Recommendation - \$425,000**

Pavement Management

43

- FY14 Suggested Priorities
 - Resurfacing
- Expect LMIG, amount includes required match
- Utilize IMS Evaluation Results
- FY13 Budget - \$3,000,000
- FY14 Recommendation - \$3,000,000

Sandy Springs Tennis Center Improvements – Phase I

48

- **FY14 Suggested Priorities**
 - Replace fences around courts
 - Cover four courts
 - Parking lot retaining wall
- **FY13 Budget - \$0**
- **FY14 Recommendation – \$500,000**



Sidewalk Program

49

- **FY14 Suggested Priorities**
 - Continue execution of planned and funded projects
 - Design some segments for FY15 construction
- **FY13 Budget - \$500,000**
- **FY14 Recommendation - \$500,000**

Traffic Management Center

51

- **FY14 Suggested Priorities**
 - Continue Master Plan implementation
 - Additional fiber purchase
 - Construction to install fiber
 - Fiber splicing
 - TMC maintenance contract
- **FY13 Budget - \$550,000**
- **FY14 Recommendation - \$350,000**

Capital Investments



Review of CIP Investments to Date

54

| Category | Units | Approximate Amount |
|--|--|--------------------|
| Miles of Roads Paved | 126 miles | \$26,600,000 |
| Miles of Sidewalk Installed/ Programmed | 27.5 miles | \$8,380,000 |
| Stormwater Repairs | 817 | \$8,906,000 |
| Traffic Management Center | 128 signals controlled 34 miles of active fiber | \$1,800,000 |
| Intersection Improvements | 54 complete | \$3,700,000 |
| CIP Improvements | Over 50 projects | \$63,614,000 |
| TOTAL | | \$113,000,000 |

Review of Current CIP Projects

55

| Project | Amount | Est. Project Completion |
|---|--------------------------------|-------------------------|
| T-0008 Roswell Rd Streetscape Cliftwood to Hammond | \$2,300,000 | FY 15 |
| T-0011 (Johnson Ferry/ Glenridge Dr) | \$11,100,000 (Design & R/W) | FY 14/15 |
| T-0012 Roswell Rd Streetscape Johnson Ferry to Abernathy | \$4,470,000 | FY 15 |
| T-0024 Hammond Dr | \$686,000 | FY 15/16 |
| T-0033 CDBG Sidewalks | \$2,700,000 | FY 14/15 |

Review of Current CIP Projects

56

| Project | Amount | Est. Projected Completion |
|---|-----------------------------|---------------------------|
| T-0035 Chattahoochee Pedestrian Bridge | \$400,000 (Design & R/W) | FY 14/15 |
| T-0036 MARTA Sidewalks | \$553,000 | FY 14 |
| T-0037 Northridge Interchange | \$9,270,000 | FY 14/15 |
| T-0039 Spalding/Mt. Vernon Intersection | \$750,000 | FY 14 |
| T-0040 Glenridge Widening | \$500,000 | FY 14/15 |
| T-0041 Riverside Drive Slope Repair | \$200,000 | FY 14 |

Review of Current CIP Projects

57

| Project | Amount | Est. Projected Completion |
|--|---------------------|---------------------------|
| T-0042 City Gateway Beautification | \$1,000,000 | FY 14/15 |
| T-0044 (Plan 2040) Roswell Rd ATMS Phase II | \$1,300,000 | FY 14/15 |
| TOTAL | \$35,229,000 | |

Sidewalk Program Look Forward

Design & Construction

6

| Site | Cost | Est. Projected Completion |
|--|------------------|---------------------------|
| Mt. Paran Rd – Long Island Dr to Roswell Rd | \$370,000 | FY 14 Construct |
| Hammond – Mitchell - Lake Forrest | \$90,000 | FY 14 Construct |
| Powers Ferry – Whitmere to Old Powers Lane | \$105,000 | FY 14 Construct |
| FY 13 Powers Ferry – Old Powers Lane to Dudley | \$145,000 | FY 15 Construct |
| FY 13 Happy Hollow | \$120,000 | FY 15 Construct |
| FY 13 Mt. Vernon Highway @ Preston Woods | \$35,000 | FY 13 Construct |
| TOTAL | \$865,000 | |

Review of Potential FY14 Citywide Capital Projects

Citywide Capital Projects (Consolidated Rankings)

| 1. Rank Categories | | |
|---|--|--------------------|
| 2. Estimate Allocation within Each Category | | |
| Priority | | Proposed |
| | Abernathy Greenway Park | 750,000 |
| | Abernathy/Johnson Ferry Roadway Improvements | 500,000 |
| | Bridge and Dam Improvement Program (Ped Bridge on Dunwoody Club) | 250,000 |
| | Hammond Park Improvements | 250,000 |
| | Intersection Improvement Program | 300,000 |
| | Lost Corner Preserve | 425,000 |
| | Pavement Management/Resurfacing | 3,000,000 |
| | Sandy Springs Tennis Center Improvements - Phase I | 500,000 |
| | Sidewalk Program | 500,000 |
| | Traffic Management Center | 350,000 |
| | | \$6,825,000 |

Agenda for Budget Workshop #2

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- Revenue Projections
- Review of Undesignated Fund Balance
- Review Capital Project Ranking Exercise
- Review and Validate Budget Assumptions

DISCUSSION

